



Ontario Health

West

June 26, 2025

Dr. Michael Guerriere
 President and CEO
 Extendicare (Canada) Inc.
 3000 Steeles Avenue East, Suite 103,
 Markham Ontario L3R4T9
 Michael.Guerriere@extendicare.com

DELIVERED ELECTRONICALLY

Dear Dr. Michael:

Re: CCA s. 22 Notice and Amendment of Long-Term Care Home Service Accountability Agreement (“Amendment Letter”)

The *Connecting Care Act, 2019* (“CCA”) requires Ontario Health (“OH”) to notify a health service provider when OH proposes to enter into, or amend, a service accountability agreement with that health service provider.

OH hereby gives notice and advises Extendicare (Canada) Inc., formerly Revere Long Term Care Inc. (the “HSP”) of OH’s proposal to amend Long-Term Care Home Service Accountability Agreement (as described in the CCA) currently in effect between OH and the HSP (the “SAA”) due to the Ministry of Long-Term Care’s Final Approval of the Licence Transfer of 7 Revere Long Term Care Homes, that reside within the West Region of Ontario Health.

Subject to the HSP’s acceptance of this Amendment Letter, the SAA will be amended with effect on June 2, 2025, as set out below. All other terms and conditions of the SAA will remain in full force and effect.

The terms and conditions in the SAA are amended as follows:

- 1) Each reference to Revere Long Term Care Inc. (the “Licensee”) is deleted and replaced with Extendicare (Canada) Inc, (the “Licensee”) for the Long-Term Care home (the “HSP”) listed in the chart below:

Long-Term Care Home Name	Licences - Transfers	
	Licence #	Expiry Date
Blenheim Community Village	2695-L03	2030-06-30
Brierwood Gardens	2678-L03	2030-06-30
Riverbend Place	2753-L03	2030-06-30
Summit Place	2624-L03	2030-06-30
Telfer Place	2742-L03	2030-06-30
Village on the Ridge	2765-L03	2030-06-30
Trillium Court	2773-L03	2030-06-30

June 26, 2025

Unless otherwise defined in this Amendment Letter, all capitalized terms used in this letter have the meanings set out in the SAA.

Please indicate the HSP's acceptance and agreement to the amendments described in this Amendment Letter by signing below and returning the signed version of this entire letter via email to OH-West-Reports@ontariohealth.ca **within 10 business days upon receipt of this letter.**

The HSP and OH agree that this Amendment Letter may be validly executed electronically, and that their respective electronic signature is the legal equivalent of a manual signature.

Should you have any questions regarding the information provided in this Amendment Letter, please contact Anne Nelson, Analyst, Performance and Accountability via email at Anne.Nelson@ontariohealth.ca.

Sincerely,

DocuSigned by:

8237BC09888B4E9...

Mark Brintnell
Vice President, Performance, Accountability and Funding Allocation
Vice-président, Performance, responsabilité et allocation de financement
Ontario Health (West) | Santé Ontario Ouest

Attachment(s):

- Schedule A – Description of Homes and Services (7)
- New Licence- Blenheim Community Village
- New Licence- Brierwood Gardens
- New Licence- Riverbend Place
- New Licence- Summit Place
- New Licence- Telfer Place
- New Licence- Trillium Court
- New Licence- Village on the Ridge

c. Amie Vahrmeier, Vice President of Operations LTC, Extendicare (Canada) Inc.
Susan deRyk, Chief Regional Officer, Ontario Health Central & West Region
Erin Link Petersen, Director, Performance, Accountability and Funding Allocation,
Ontario Health West

Signature page follows

June 26, 2025

AGREED TO AND ACCEPTED BY

Extendicare (Canada) Inc. in respect of Blenheim Community Village, Brierwood Gardens, Riverbend Place, Summit Place, Telfer Place, Trillium Court and Village on the Ridge

By:



Dr. Michael Guerriere,
President and CEO

July 7, 2025

mm/dd/yyyy

I have authority to bind the health service provider.

2023-24 Description of Home and Services**LTCH Name: Blenheim Community Village**

A.1 General Information				
Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.			
Name of Home: (as referred to on your Long-Term Care Home Licence)	Blenheim Community Village			
LTCH Master Number (e.g. NH9898)	NH2695			
Address	10 Mary Ave			
City	Blenheim	Postal Code	N0P 1A0	
Accreditation organization	CARF			
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023		Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated Y/N	N
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)	N

2023-24 Description of Home and Services

LTC Name: Blenheim Community Village

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information
	A	B	C	Upgraded D	New		
Licence ("Regular" or Municipal Approval)			65			June 30, 2030	MLTC # 2695-L03
TOTAL BEDS (1)	65						
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization							Note: Each individual licence should be on a separate row. Please add additional rows as required.
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information				
Temporary							
Temporary Emergency							
Short-Term Authorization							
TOTAL BEDS (2)							
TOTAL # OF ALL LICENSED BEDS (1) + (2)	65						

2023-24 Description of Home and Services**LTC Name: Blenheim Community Village**

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information <u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Long Stay Beds <u>(not including beds below)</u>	65	June 30, 2030	
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds			
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	65		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Blenheim Community Village

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	11	x 1	11
Number of rooms with 2 beds	19	x 2	38
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	4	x 4	16
Total Number of Rooms	38	Total Number of Beds*	65

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1981
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
Sunshine Lane	24
Middle Lane	22
Gardenview Lane	19
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	65

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	16	38	11

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:
Foyer de soins de longue durée :

Blenheim Community Village

(Name of Home / Nom du foyer)

10 Mary Avenue, Blenheim, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2695-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

Expiry Date:
Date d'expiration du permis :

2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

65

This licence is subject to the condition(s) in Appendix A.
Le présent permis est assorti des conditions énoncées à l'annexe A.


(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Appendix A
Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2695-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

- 1. The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**
- 2. The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) the performance metrics targeted in the Performance Plan, and**
- (b) sustained compliance with the Act.**

2023-24 Description of Home and Services

LTCH Name: Brierwood Gardens

A.1 General Information				
Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.			
Name of Home: (as referred to on your Long-Term Care Home Licence)	Brierwood Gardens			
LTCH Master Number (e.g. NH9898)	NH3315			
Address	425 Park Road N			
City	Brantford	Postal Code	N3R 7G5	
Accreditation organization	CARF			
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023		Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated Y/N	N
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)	N

2023-24 Description of Home and Services

LTCH Name: Brierwood Gardens

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information		
	A	B	C	Upgraded D	New				
Licence ("Regular" or Municipal Approval)			79			June 30, 2030	MLTC # 2678-L03		
TOTAL BEDS (1)	79								
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization						Note: Each individual licence should be on a separate row. Please add additional rows as required.			
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information						
Temporary									
Temporary Emergency									
Short-Term Authorization									
TOTAL BEDS (2)	0								
TOTAL # OF ALL LICENSED BEDS (1) + (2)	79								

2023-24 Description of Home and Services**LTC Name: Brierwood Gardens**

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information <u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Long Stay Beds <u>(not including beds below)</u>	79	June 30, 2030	
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds			
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	79		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Brierwood Gardens

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	33	x 1	33
Number of rooms with 2 beds	9	x 2	18
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	7	x 4	28
Total Number of Rooms	49	Total Number of Beds*	79

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1977
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
Unit	79
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	79

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	28	18	33

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de
longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:
Foyer de soins de longue durée :

Brierwood Gardens

(Name of Home / Nom du foyer)

425 Park Road North, Brantford, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2678-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

Expiry Date:
Date d'expiration du permis :

2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

79

This licence is subject to the condition(s) in Appendix A.
Le présent permis est assorti des conditions énoncées à l'annexe A.

(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

Appendix A Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2678-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

- 1. The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**
- 2. The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) the performance metrics targeted in the Performance Plan, and**
- (b) sustained compliance with the Act.**

2023-24 Description of Home and Services

LTCH Name: Riverbend Place

A.1 General Information				
Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.			
Name of Home: (as referred to on your Long-Term Care Home Licence)	Riverbend Place			
LTCH Master Number (e.g. NH9898)	NH3526			
Address	650 Coronation Blvd			
City	Cambridge	Postal Code	N1R 7S6	
Accreditation organization	CARF			
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023		Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated Y/N	N
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)	N

2023-24 Description of Home and Services

LTCH Name: Riverbend Place

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information		
	A	B	C	Upgraded D	New				
Licence ("Regular" or Municipal Approval)			53			June 30, 2030	MLTC #2753-L03		
TOTAL BEDS (1)	53								
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization						Note: Each individual licence should be on a separate row. Please add additional rows as required.			
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information						
Temporary									
Temporary Emergency									
Short-Term Authorization									
TOTAL BEDS (2)	0								
TOTAL # OF ALL LICENSED BEDS (1) + (2)	53								

2023-24 Description of Home and Services**LTC Home Name: Riverbend Place**

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information <u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Long Stay Beds <u>(not including beds below)</u>	53	June 30, 2030	
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds			
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	53		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Riverbend Place

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	23	x 1	23
Number of rooms with 2 beds	1	x 2	2
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	7	x 4	28
Total Number of Rooms	31	Total Number of Beds*	53

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1988
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
One Unit	53
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	53

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	28	2	23

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de
longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:
Foyer de soins de longue durée :

Riverbend Place

(Name of Home / Nom du foyer)

650 Coronation Boulevard, Cambridge, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2753-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

Expiry Date:
Date d'expiration du permis :

2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

53

This licence is subject to the condition(s) in Appendix A.
Le présent permis est assorti des conditions énoncées à l'annexe A.

(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

Appendix A Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2753-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

- 1. The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**
- 2. The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) the performance metrics targeted in the Performance Plan, and**
- (b) sustained compliance with the Act.**

2023-24 Description of Home and Services

LTCH Name: Summit Place

A.1 General Information				
Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.			
Name of Home: (as referred to on your Long-Term Care Home Licence)	Summit Place			
LTCH Master Number (e.g. NH9898)	NH1141			
Address	850 4 St East			
City	Owen Sound	Postal Code	N4K 6A3	
Accreditation organization	CARF			
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023		Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated Y/N	N
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)	N

2023-24 Description of Home and Services

LTCH Name: Summit Place

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information
	A	B	C	Upgraded D	New		
Licence ("Regular" or Municipal Approval)			119			June 30, 2030	MLTC # 2624-L03
TOTAL BEDS (1)	119						
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization							Note: Each individual licence should be on a separate row. Please add additional rows as required.
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information				
Temporary							
Temporary Emergency							
Short-Term Authorization							
TOTAL BEDS (2)	0						
TOTAL # OF ALL LICENSED BEDS (1) + (2)	119						

2023-24 Description of Home and Services**LTC Name: Summit Place**

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information <u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Long Stay Beds <u>(not including beds below)</u>	117	June 30, 2030	
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds	2	June 30, 2030	
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	119		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Summit Place

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	15	x 1	15
Number of rooms with 2 beds	32	x 2	64
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	10	x 4	40
Total Number of Rooms	57	Total Number of Beds*	119

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1975
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
South	59
North	60
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	119

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	40	64	15

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de
longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:
Foyer de soins de longue durée :

Summit Place

(Name of Home / Nom du foyer)

850 - 4th Street East, Owen Sound, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2624-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

Expiry Date:
Date d'expiration du permis :

2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

119

This licence is subject to the condition(s) in Appendix A.
Le présent permis est assorti des conditions énoncées à l'annexe A.


(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

Appendix A Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2624-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

1. **The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**

2. **The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) **the performance metrics targeted in the Performance Plan, and**
- (b) **sustained compliance with the Act.**

2023-24 Description of Home and Services**LTCH Name: Telfer Place****A.1 General Information**

Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.		
Name of Home: (as referred to on your Long-Term Care Home Licence)	Telfer Place		
LTCH Master Number (e.g. NH9898)	NH3410		
Address	245 Grand River Street North		
City	Paris	Postal Code	N3L 3V8
Accreditation organization	CARF		
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023	Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated (Y/N)
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)

2023-24 Description of Home and Services

LTCH Name: Telfer Place

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information		
	A	B	C	Upgraded D	New				
Licence ("Regular" or Municipal Approval)			45			June 30, 2030	MLTC Licence # 2742-L03		
TOTAL BEDS (1)	45								
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization						Note: Each individual licence should be on a separate row. Please add additional rows as required.			
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information						
Temporary									
Temporary Emergency									
Short-Term Authorization									
TOTAL BEDS (2)	0								
TOTAL # OF ALL LICENSED BEDS (1) + (2)	45								

2023-24 Description of Home and Services

LTC Home Name: Telfer Place

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information
Long Stay Beds <u>(not including beds below)</u>	45	June 30, 2030	<u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds			
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	45		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Telfer Place

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	17	x 1	17
Number of rooms with 2 beds	4	x 2	8
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	5	x 4	20
Total Number of Rooms	26	Total Number of Beds*	45

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1977
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
Resident home area	45
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	45

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	20	8	17

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de
longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:
Foyer de soins de longue durée :

Telfer Place

(Name of Home / Nom du foyer)

245 Grand River Street North, Paris, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2742-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

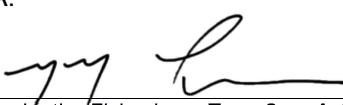
Expiry Date:
Date d'expiration du permis :

2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

45

This licence is subject to the condition(s) in Appendix A.
Le présent permis est assorti des conditions énoncées à l'annexe A.


(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

Appendix A Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2742-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

1. **The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**
2. **The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) **the performance metrics targeted in the Performance Plan, and**
- (b) sustained compliance with the Act.**

2023-24 Description of Home and Services**LTCH Name: Village on the Ridge**

A.1 General Information				
Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.			
Name of Home: (as referred to on your Long-Term Care Home Licence)	Village on the Ridge			
LTCH Master Number (e.g. NH9898)	NH3581			
Address	9 Myrtle St, P.O. Box 1120			
City	Ridgetown	Postal Code	N0P 2C0	
Accreditation organization	CARF			
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023		Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated Y/N	N
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)	N

2023-24 Description of Home and Services

LTCH Name: Village on the Ridge

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information		
	A	B	C	Upgraded D	New				
Licence ("Regular" or Municipal Approval)			40			June 30, 2030	MLTC # 2765-L03		
TOTAL BEDS (1)	40								
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization						Note: Each individual licence should be on a separate row. Please add additional rows as required.			
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information						
Temporary									
Temporary Emergency									
Short-Term Authorization									
TOTAL BEDS (2)	0								
TOTAL # OF ALL LICENSED BEDS (1) + (2)	40								

2023-24 Description of Home and Services

LTC Home Name: Village on the Ridge

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information
Long Stay Beds <u>(not including beds below)</u>	40	June 30, 2030	<u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds			
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	40		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Village on the Ridge

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	4	x 1	4
Number of rooms with 2 beds	8	x 2	16
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	5	x 4	20
Total Number of Rooms	17	Total Number of Beds*	40

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1978
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
Resident Home Area	40
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	40

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	20	16	4

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de
longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:
Foyer de soins de longue durée :

Village on the Ridge

(Name of Home / Nom du foyer)

9 Myrtle Street, Ridgetown, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2765-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

Expiry Date:
Date d'expiration du permis :

2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

40

This licence is subject to the condition(s) in Appendix A.
Le présent permis est assorti des conditions énoncées à l'annexe A.


(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

Appendix A Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2765-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

- 1. The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**
- 2. The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) the performance metrics targeted in the Performance Plan, and**
- (b) sustained compliance with the Act.**

2023-24 Description of Home and Services**LTCH Name: Trillium Court**

A.1 General Information				
Name of Licensee: (as referred to on your Long-Term Care Home Licence)	Extendicare (Canada) Inc.			
Name of Home: (as referred to on your Long-Term Care Home Licence)	Trillium Court			
LTCH Master Number (e.g. NH9898)	NH3615			
Address	550 Philip Place			
City	Kincardine	Postal Code	N2Z 3A6	
Accreditation organization	CARF			
Date of Last Accreditation (Award Date – e.g. May 31, 2020)	June 9, 2023		Year(s) Awarded (e.g. 3 years)	3 years
French Language Services (FLS)	Identified (Y/N)	N	Designated Y/N	N
Culturally Designated Home	Self Identified (Y/N)	N	Specific Community Serviced (i.e ethnic, linguistic or religious)	N

2023-24 Description of Home and Services

LTCH Name: Trillium Court

A.2 Licensed or Approved Beds & Classification / Bed Type

1. Licence Type	Total # of Beds					Licence Expiry Date (e.g. May 31, 2025)	Comments/Additional Information		
	A	B	C	Upgraded D	New				
Licence ("Regular" or Municipal Approval)			40			June 30,2030	MLTC Licence # 2773-L03		
TOTAL BEDS (1)	40								
Please include information specific to the following types of licences on a separate line below. Temporary Licence, Temporary Emergency Licence, or Short-Term Authorization						Note: Each individual licence should be on a separate row. Please add additional rows as required.			
2. Licence Type	Total # of Beds	Licence Expiry Date (e.g., May 31, 2025)	Comments/Additional Information						
Temporary									
Temporary Emergency									
Short-Term Authorization									
TOTAL BEDS (2)	0								
TOTAL # OF ALL LICENSED BEDS (1) + (2)	40								

2023-24 Description of Home and Services**LTCH Name: Trillium Court**

Usage Type	Total # of Beds	Expiry Date (e.g., May 31, 2025)	Comments/Additional Information <u>Please specify number of beds designated as Behavioural Support Unit (BSU) Beds, Other Designated Specialized Unit Beds and Beds held as Isolation **</u>
Long Stay Beds <u>(not including beds below)</u>	40	June 30,2030	Only 34 beds available for occupancy.
Convalescent Care Beds			
Respite Beds			
ELDCAP Beds			
Interim Beds			
Veterans' Priority Access beds			
Beds in Abeyance (BIA)			
Designated Specialized Unit beds			
Other beds *			
Total # of all Bed Types (3)	40		

*Other beds available under a Temporary Emergency Licence or Short-Term Authorization

** Include beds set aside in accordance with Emergency Plans (O. Reg 246/22 s. 268)

2023-24 Description of Home and Services

LTCH Name: Trillium Court

A.3 Structural Information

Type of Room (this refers to structural layout rather than what is charged in accommodations or current occupancy).

Room Type	Rooms	Multiplier	Number of beds
Number of rooms with 1 bed	18	x 1	18
Number of rooms with 2 beds	5	x 2	10
Number of rooms with 3 beds	0	x 3	0
Number of rooms with 4 beds	3	x 4	12
Total Number of Rooms	26	Total Number of Beds*	40

***Ensure the “Total Number of Beds” above matches “Total # of all Bed Types (3)” from Table A.2**

Original Construction Date (Year)	1990
Redevelopment: Please list year and details (unit/resident home area, design standards, # beds, reason for redevelopment. If active, please provide stage of redevelopment and forecasted year of completion.)	1) Home has been approved for redevelopment, unable to forecast completion date.

Number of Units/Resident Home Areas and Beds

Unit/Resident Home Area	Number of Beds
Resident Home Area	40
Total Number of Beds (Ensure total matches “Total # of all Bed Types (3)” from Table A.2)	40

Other Reporting

Accommodation Breakdown*			
Accommodation Type	Basic	Semi-Private	Private
Total Beds	12	10	18

*For accommodation definition see *Fixing Long-Term Care Act, 2021* (<https://www.ontario.ca/laws/regulation/220246#BK4>)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

This licence is issued under section 102 of the *Fixing Long-Term Care Act, 2021*.

Le présent permis est délivré aux termes de l'article 102 de la *Loi de 2021 sur le redressement des soins de
longue durée*.

Extendicare (Canada) Inc.

(Name of Licensee / Nom du titulaire du permis)

Long-Term Care Home:

Foyer de soins de longue durée :

Trillium Court

(Name of Home / Nom du foyer)

550 Philip Place, Kincardine, Ontario

(Address of Home / Adresse du foyer)

Long-Term Care Home Licence Number:
Numéro du permis :

2773-L02

Effective Date:
Date d'entrée en vigueur du permis :

2025-06-02

Expiry Date:
Date d'expiration du permis :

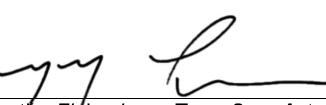
2025-06-30

The number of beds allowed under this licence is:
Nombre de lits autorisé en vertu du permis :

40

This licence is subject to the condition(s) in Appendix A.

Le présent permis est assorti des conditions énoncées à l'annexe A.


(Director under the *Fixing Long-Term Care Act, 2021* /
Directeur en vertu de la *Loi de 2021 sur le redressement des soins de longue durée*)



Ministry of Long-Term Care
Ministère des Soins de longue durée

Long-Term Care Home Licence

Fixing Long-Term Care Act, 2021

Permis autorisant un foyer de soins de longue durée

*Loi de 2021 sur le redressement des soins de
longue durée*

Appendix A Annexe A

Long-Term Care Home Licence Number:

Numéro du permis du foyer de soins de longue durée : 2773-L02

The licence noted above is subject to the following condition(s):

Le permis mentionné ci-dessus est soumis aux conditions suivantes :

1. **The Licensee shall maintain the additional management support required by the Director in respect of the Home for no less than 12 months from the time of the transfer, pursuant to the Director's letter dated April 25, 2025, until such time that the Director waives this condition where the Director is of the opinion that the Licensee has demonstrated the ability to consistently maintain compliance at the Home without such assistance.**
2. **The Licensee shall comply with and carry out the Performance Plan approved by the Director pursuant to the Director's letter dated April 25, 2025.**

In connection with the Performance Plan, the Licensee shall meet with the ministry's executive leadership team or designates in scheduled meetings at least monthly to review the compliance standings of the homes and Licensee until such time as performance targets as reported has been met to the satisfaction of the Director.

Such meetings and reports will be required for no less than 12 months from the time of the licence transfer until such time as all the homes covered by the Performance Plan have, in the opinion of the Director, adequately achieved:

- (a) **the performance metrics targeted in the Performance Plan, and**
- (b) sustained compliance with the Act.**